

ELK ISLAND CATHOLIC SCHOOLS

2021-2022 BUDGET REPORT

MAY 26, 2021

EXECUTIVE SUMMARY

Elk Island Catholic Schools (EICS) has a total operating budget of \$82.6 million for the 2021/2022 school year. The Division provides Catholic education services to the citizens of Strathcona County, Fort Saskatchewan, Camrose and Vegreville, serving the educational needs of over 7,800 students from Pre-kindergarten to Grade 12 within eighteen schools. The budget support schools and departments to maintain the current level of services and support the divisional priorities set out in the Assurance Plan.

Governance

According to Board Policy 2, “the duty of the Board is to represent Catholic electors and advocate for publicly funded Catholic education in a broader context. The Board is charged with the responsibility of providing, for its students and their parents, an education system organized and operated in their best interests. It exercises this responsibility through setting of clear strategic direction and the wise use of resources.”

The following budget has been prepared to reflect the mission, vision, beliefs, values and goals as set forth by the Board of Trustees in its Divisional Foundational Statements and reflects the priorities laid out in the Division’s Assurance Plan.

Budget Guiding Principles

Distributed Decision Making

Elk Island Catholic Schools allocate its resources and makes budget decisions with the following guiding principles:

1. The distribution of decision-making responsibility will develop and draw upon leadership capacity within our organization.
2. Informed decisions will be made with attention to balancing choice, responsibility, and accountability, while maintaining alignment with the organization’s mission, vision, legal responsibilities and principles.
3. The Division’s staff will have the responsibility to make decisions about activities within the scope of their authority and will accept accountability for their decisions.
4. Individuals who have critical knowledge and expertise about a certain activity are best suited to make the necessary decisions regarding how to best achieve the goals and objectives for that activity.
5. Decision-making responsibility must be supported by equitable resource allocation.
6. Equity is established through a process of collaboration and consensus building. Decision makers will endeavor to take into account the full scope of impact of their decisions, and will collaborate with those who may be affected by such decisions.
7. Information will be shared as freely as possible throughout the organization.

Guiding Principles of Allocation

1. Our work is first and foremost about children, and the funding allocation should provide equity so that each school (and thus each child) is treated fairly relative to all the other schools (and other students).
2. The funding allocation will proportionately distribute funds to schools based on the needs of all of their students and to fund per the Division's Service Model.
3. Where a function of EICS will materially benefit from efficiencies of scale or the need for specialized expertise, the Division will centrally support that function.
4. A fiscally responsible budget will be presented while maximizing the allocation to areas that have the greatest impact on student success.
5. Classroom teachers will be allocated relatively based on class size guidelines from Alberta Education.
6. School based leadership should be provided with flexibility to meet the unique needs of their school community.

Divisional Priorities

Formed from a comprehensive stakeholder engagement process, the Division has set its divisional priorities, which guide its goal setting and resource allocation processes. The Division's priorities are:

- Faith Formation: As a Catholic School Division, we are called to share our Catholic faith with our staff and students. Meeting our staff and students where they are at on their faith journey, we invite them into a closer relationship with Christ.
- Quality Teaching and Learning: Student success depends on quality instruction in an environment that respects learner's independent spirit. Quality teaching and learning promotes the development of innovation and creativity while attending to meaningful assessment and reporting practices.
- Wellness: Elk Island Catholic Schools is committed to success and well-being for all students. The Division recognizes that, as a system, school community wellness must be present for all stakeholders.
- Engagement and Improvement: Elk Island Catholic Schools is committed to ongoing communication and engagement with educational partners to improve decision-making and assurance.

Goal	Faith Formation	Quality Teaching and Learning	Wellness	Engagement and Improvement
Understanding the Context	As a Catholic School Division, we are called to share our Catholic faith with our staff and students. Meeting our staff and students where they are at on their faith journey, we invite them into a closer relationship with Christ.	Student success depends on quality instruction in an environment that respects learner's independent spirit. Quality teaching and learning promotes the development of innovation and creativity while attending to meaningful assessment and reporting practices.	Elk Island Catholic Schools is committed to success and well-being for all students. The Division recognizes that, as a system, school community wellness must be present for all stakeholders.	Elk Island Catholic Schools is committed to ongoing communication and engagement with educational partners to improve decision-making and assurance.
Outcome	Provide students, staff and community with a faith permeated environment and enhance the Faith Formation of all staff and students.	Provide appropriate supports to ensure Success for All students	Provide students, staff and community with a safe and caring environment	Provide partners with the opportunity to contribute to student success
Strategies	<p>PRIMARY STRATEGIES The Division will: *Provide an actionable representation of the Division faith theme that leads to impact in the division and at the schools *Engage students in relevant Religious education and curriculum faith integration which promotes hope and engagement in students *Design and implement extracurricular faith formation activities *Develop a deeper understanding of the connection between our spiritual life and our wellness.</p> <p>ONGOING STRATEGIES *Continue parish collaboration *Work with parishes to Sacramental preparation opportunities *Continue a focus on faith formation learning opportunities for staff and students *Continue to enhance and strengthen our Catholic identity through the Five Marks of An Excellent Catholic Leader and the Five Marks of an Excellent Catholic Teacher *Engage community partners in engaging all staff and students in faith based Social Justice and Charitable initiatives. *Work with GRACE committee to celebrate the good news of Catholic Education</p>	<p>PRIMARY STRATEGIES The Division will: *Identify and implement best practices to align with excellent early learning pedagogy and learning environments *Support staff collaboration to engage and improve in literacy teaching practices across curricula and for all students, K-12 *Support staff collaboration to engage and improve in numeracy and math teaching practices across curricula and for all students, K-12 *Support Universal Design for Learning for all students through the Collaborative Response Model *Continue to strengthen instructional leadership and practices to lead learning related to Indigenous foundational knowledge and its application within classrooms and the larger school community *Create flexible and responsive pathways to meet the needs of the diverse students</p> <p>ONGOING STRATEGIES *Support all students in an inclusive environment with appropriate accommodations, adaptations and modifications. *Supports improvements to instructional practices to develop conceptual thinking and understanding that increases student achievement, engagement and the development of the 8 competencies *Support responsive teaching through data informed decision making *Support staff initiatives to apply current research to teaching and learning to enhance diverse programming for students *Research, share and support technology integration approaches to enhance and remove barriers to teaching and learning for ALL students (inquiry, innovation, Learning Commons, project-based learning) *Develop and oversee the application of standards that promotes excellence for schools, teachers, and school leaders (TQS, LQS)</p>	<p>PRIMARY STRATEGIES The Division will: *Continue to provide and develop services and model initiatives that promote staff and student health and wellness eg., Mental Health Strategic Plan, Nutrition Procedures, transition plans for students. *Continue the engagement work of seeing mental health as a shared responsibility. * Focus on relationships as the effective method to attain system wellness. *Develop and Implement Physical Literacy Administration Procedure and corresponding initiatives</p> <p>ONGOING STRATEGIES *Maintain partnerships with government and community organizations to ensure student and family wellness is supported both in and out of school *Maintain a safe school environment with the ongoing implementation of Violent Threat Risk Assessment protocol. (VTRA)</p>	<p>PRIMARY STRATEGIES The Division will: *Maintain transparency through continued generative stakeholder engagements and communication strategies *Enable on-going communication through various mediums between the classroom and home *Continue ongoing funding allocation reviews to achieve priority-based budgeting *Provide safe and effective transportation *Maintain school facilities that are safe, clean and support effective education</p> <p>ONGOING STRATEGIES *Collaborate with the parish and faith community *Maintain continuous operational review and improvements</p>
Success Measures	<p>Elk Island Catholic Schools measures: *Catholic School Reviews *School faith environment *Staff faith formation *Student faith formation</p> <p>Alberta Education measures: *Students model active citizenship</p>	<p>Elk Island Catholic Schools measures: *Progress from student interventions *Staff satisfaction survey results with professional development and collaboration *Staff competency self-assessment survey (TQS and LQS) *Student engagement survey results *Student reading level data *Student Math Intervention Programming Instrument (MIPI) data *EYE-TA Results</p> <p>Alberta Education measures: *Class size averages *Diploma exam results *High school completion *Indigenous achievement *Overall quality of basic education *Provincial achievement test results *Post secondary transition *Rutherford eligibility *Satisfaction with broad program of studies</p>	<p>Elk Island Catholic Schools measures: *Employee engagement survey *Staff health and wellness as measured by absenteeism *Student attendance as measured by the attendance dashboard *Success with Comprehensive Student Health programs *Success with educational transitions</p> <p>Alberta Education measures: *Success with educational transitions *Success with safe and caring schools</p>	<p>Elk Island Catholic Schools measures: *Funds allocated to support Divisional priorities *Satisfaction with communications *Success of community Engagement in Divisional decisions *Success with School and parish partnerships *Success with adequacy of resources *Success with School Facilities *Success with Transportation Services</p> <p>Alberta Education measures: *Satisfaction with parental involvement *Satisfaction with school improvement</p>

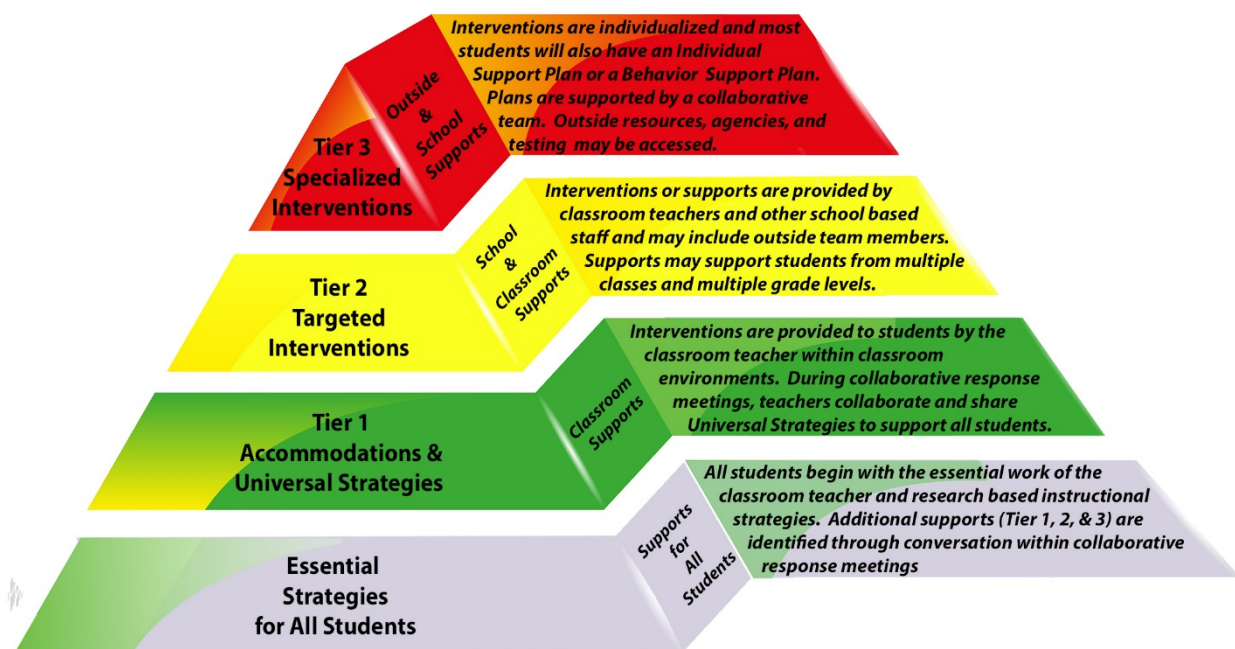
As part of its Priority Based Budget initiative, Division management has collaborated with staff to determine school and department goals that align with the Divisional priorities and have also aligned budget decision making to those goals.

Collaborative Response Model

EICS is endeavor to ensure success for **ALL** students. One way to achieve this is through the use of a Collaborative Response Model (CRM).

A CRM is a school-wide framework that provides ongoing support for the individual needs of **ALL** students. This model consists of the following essential components:

- Collaborative Team Meetings
- Use of Assessment and Data to Inform Instruction and Supports
- Movement to Universal Design for Learning
- All Support Plans to be living documents responsive to individual learning needs and support appropriate interventions
- Central Consultants continue supports to School Leadership team and individual staff members
- The establishment of a school based, Collaborative Response Coordinator, an independent role from other leadership positions
- Family Wellness Workers, who support student mental health within the school and the community under the guidance of a division psychologist
- All students are supported through the following interventions:



Budget Allocations

Under Distributed Decision Making, the effective and equitable distribution of resources is key to empowering leaders and their team to succeed at ensuring student success. Every year a division committee consisting of school and central leadership conducts a funding allocation review based on the budget guiding principles and the Division's assurance plan priorities. The following allocations were utilised to distribute the funding available for the Division.

School Allocation

The school allocation is designed to reflect the costs of a school based on the needs of the students that the school serves but is allocated within the school at the discretion of the school principal in collaboration with their educational partners. While the majority dollars are allocated based on FTE, leadership sets their staffing and supports based on the unique needs of their students and community. In the 2020/21 school year, the school allocation consists of the following parts:

- Teacher FTE and preparation time is allocated following average class sizes, based on which the Division will be able to balance its budget in the instructional programs
- School Administration FTE is allocated based on provincial benchmarks
- Secretary FTE based on provincial benchmarks
- Per student amount for regular and immersion students
- Pathway Program and Program Unit Funding Program to support authentic inclusive learning opportunities for all students
- Additional support for small schools and schools that have significant distance from Sherwood Park
- Funding of Collaborative Response Coordinators, Family Wellness Workers and release time for Collaborative Response teacher meetings

Central Learning Services

The allocation to departments in Central Learning Services is based on the service levels required to effectively support the schools and divisional priorities:

- Office of the Superintendent
- Faith Formation and Wellness
- Education Excellence
- Inclusive Learning Services
- Business Services
- Human Resources
- Technology Services

Transportation and Maintenance

Transportation Services and Maintenance Services both operate using the provincial funding specifically provided for their respective services. Transportation allocation also includes fees required to maintain the busing services for students.

Enrolment

Including online and home education, EICS projects to have a total of 7,825 students (or 7,597 full-time equivalent students, ECS=0.5 FTE) enrolled in Pre-Kindergarten through Grade 12 for the 2021/2022 school year. Of this total, enrolment in the regular program is projected to be 6,326 (or 6,099 FTE), which is 2 FTE higher compared to the previous school year. Projected enrolment by school and comparative figures for the past five years are shown in Schedule A.

Area	2021/2022	2020/2021	Change	% Change
	FTE Enrolment	FTE Enrolment		
Sherwood Park	3,213	3,257	(44)	-1.4%
Vegreville	395	389	7	1.7%
Camrose	875	857	18	2.0%
Fort Saskatchewan	1,306	1,291	16	1.2%
Rural Strathcona County	311	305	6	2.0%
Alternative Program *	1,499	2,820	(1,322)	-46.9%
Total	7,597	8,917	(1,320)	-14.8%

*Note: Alternative program includes estimated enrolment for home education, which may have significant budget to actual variance due to the pandemic.

Class Sizes

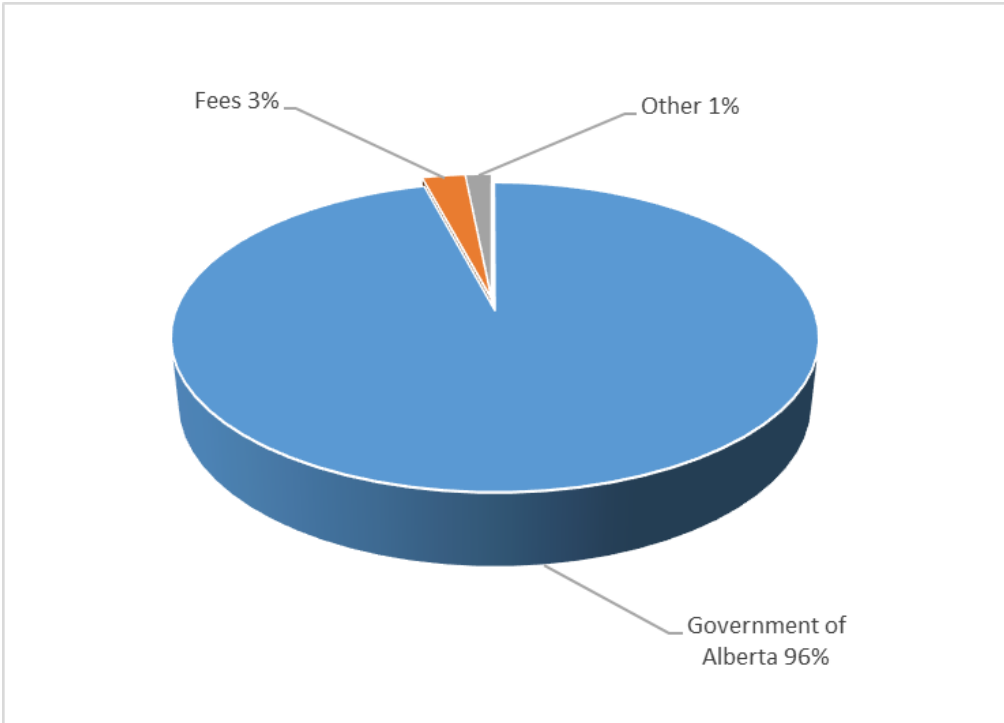
Elk Island Catholic Schools continues to maximize resources allocated to classroom teaching and support staff to ensure success for all students. The projected 2021/2022 class size averages are anticipated to remain stable in Kindergarten to Grade 9 and a slight increase in Grades 10 to 12. Class size projection by school and comparative figures for the past two years are shown in Schedule B.

	2021/22	2020/21	2019/20
K to Grade 3	20.8	20.6	20.3
Grades 4 to 6	22.6	23.4	23.7
Grades 7 to 9	28.5	29.2	27.8
Grades 10 to 12	29.4	28.6	28.4

Average class sizes by community are as follows:

	2021/2022 Projected Class Sizes				2020/2021			
	K to 3	4 to 6	7 to 9	10 to 12	K to 3	4 to 6	7 to 9	10 to 12
Sherwood Park	19.3	24.4	29.0	32.0	20.90	25.20	29.00	31.00
Vegreville	21.7	20.8	33.6	30.0	20.90	23.30	35.70	27.70
Camrose	20.8	24.2	30.1	27.1	21.70	22.10	29.20	27.20
Fort Saskatchewan	24.3	23.2	29.9	28.5	22.10	25.60	29.20	25.80
Rural Strathcona County	19.9	18.6	23.2	-	19.30	21.40	22.40	-

Revenues



EICS is financially dependent on funding from the Government of Alberta and receives 95 per cent of its total revenue from the Government. The Division has other revenue sources such as fees, school generated funds and investment income, which comprise the remaining 5 per cent of the total revenue.

Total budgeted revenues for 2021/2022 are \$81.0 million. Total revenues are projected to decline by approximately \$3.7 million or 4% from the estimated total 2020/2021 revenue. This decline is attributed to the discontinuation of the one-time revenues sourced from the Federal Government, Provincial government and other school authorities during the pandemic.

The 2021/2022 Budget is based on Alberta Education’s funding model, which uses the three-year weighted moving average enrolment (WMA) to allocate education funding to school divisions. The WMA formula is based on 20 per cent of the actual enrolment from 2020/2021 school year, 30 per cent of actual enrolments for the 2020/2021 school year, and 50 per cent of the projected enrolment for the 2021/2022 school year. Funding will not be adjusted to actual enrolment during the school year.

A one-time mitigation funding of \$848K is provided in the 2021/2022 school year. The purpose of the mitigation funding is to ensure there is no reduction in operating grants due to enrolment decline in 2020/2021. A bridge funding of \$3.2 million is also provided in the 2021/2022 funding formula. The bridge funding is to support school boards transition from the previous funding framework to the new framework. The amount of the bridge funding is reset by the Ministry every year, and is expected to continue over the next two years.

The Operations and Maintenance (PO&M) grant provides funding for the day-to-day upkeep of school facilities. The O&M funding formula has been adjusted with lower per-student and per-square meter rates for the 2021/2022 school year. This resulted in lower O&M grant in 2021/2022, which is covered by the increase of the bridge funding.

The Infrastructure Maintenance and Renewal (IMR) and Capital Maintenance and Renewal (CMR) grants are provided for school facility maintenance and upgrading projects to ensure safe and healthy learning environment for students and staff. Total IMR and CMR funding is approximately \$2.0 million for the 2021/2022 school year.

Transportation is an integral component of the educational services to students. The Division receives rural and urban transportation funding for operating the busing services. Total transportation fee revenue is estimated to be over \$400 thousand. The new fee structure will allow the Department to sustain the current level of services and balance its budget.

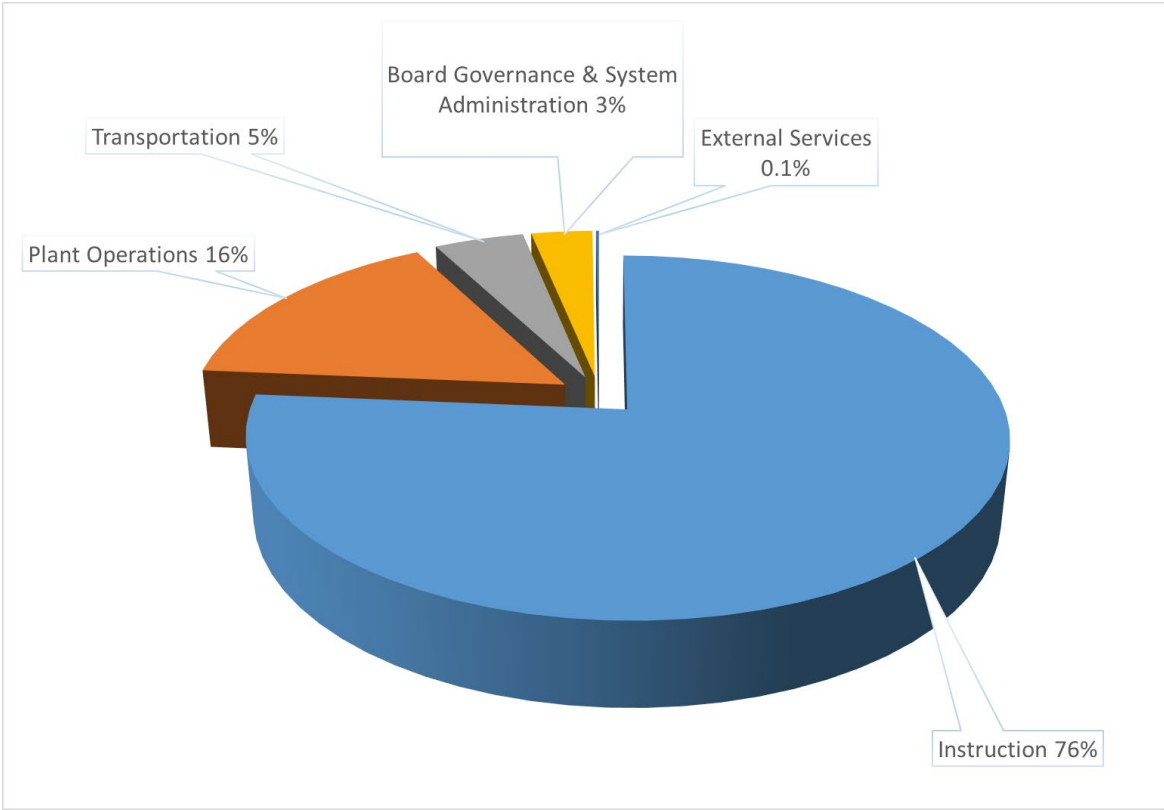
Board Governance and System Administration Grant is approximately \$2.5 million, or 3.19 per cent of the total revenues. Unspent administration funding can be used in Instruction, Transportation and Facilities programs in the current year. However, the Division is not allowed to spend more than the amount received. Any overage of spending will be recovered by Alberta Education in the following year.

School fees: The Division follows the school fees policies and procedures set out in Policy 21 and Administrative Procedure 505. The Board approves new school fees and fee increases in excess of 5 per cent as part of the annual budgeting process. School fees are charged on a cost recovery basis and may only be used for the purposes they were collected for. Total fee revenues are projected to be \$2.2 million to cover costs associated with optional courses, enhanced programs, field trips and extra-curricular activities (e.g. sports teams and noncurricular travel) and non-curricular goods and services (e.g. yearbooks and agendas).

Other School Generated Fund revenues are projected to be \$1.0 million, including gifts and donations, fundraising, and other sales and services at the school levels.

Rental of facilities: rental fees are charged to the external users to cover the staffing, maintenance, custodial and utility costs. School rental revenues are projected to increase slightly as the community activities gradually recover to the pre-pandemic level over the 2021/2022 school year.

Expenses by Program



Funding is allocated to schools and departments to ensure that programs meet the needs of students and the divisional priorities. The resources are allocated to five program areas, including Instruction, Plant Operations and Maintenance (PO&M), Transportation, Board Governance and System Administration and External Services.

Instructional Programs

The instructional program consists of school operations and the instructional services provided centrally, such as Faith Formation and Wellness, Inclusive Learning Services, System Instructional Support, Education Excellence and Technology Services. Total expenses for the instructional programs are projected to be \$63.0 million or 76 per cent of the total budget.

Under the principles of Distributed Decision Making, school administrators have been provided with an allocation that is designed to fund schools based on the unique needs of students and programs offered by the school. School Principals are provided flexibility to allocate resources to areas that will have the greatest impact on student success.

To align with the divisional priorities, the Education Excellence and Inclusive Learning Services Departments work together with a common goal of serving the needs of all students. The departments continue to offer professional development opportunities to teachers and provide professional supports to students with diverse needs.

Plant Operations and Maintenance (PO&M)

The PO&M activities relate to the division's responsibility for the construction, operation, maintenance, safety and security of all school buildings. PO&M also includes the amortization of supported capital assets and the Infrastructure Maintenance Renewal program (IMR). Total expenses of the PO&M program are projected to be \$13.1 million, or 16 per cent of the total budget.

Transportation

The Transportation program relates to all activities of transporting students to, from and between schools. The department continues to optimise its operations and seek partnerships to maintain service levels and sustainable operations. Total expenses of the Transportation program are projected to be \$3.7 million, or 5 per cent of the total budget.

Board Governance and System Administration

Board Governance includes activities related to the operations of the Board of Trustees. Expense items of the Board Governance program include: Board membership fees (i.e. ASBA, ACSTA, Rural Caucus etc), school board elections, trustee honoraria, trustee professional development and travel, and supplies and contract costs.

System administration includes Office of the Superintendent, Secretary Treasurer, Assistant Superintendents, and a portion of Financial Services and Human Resources that are related to the administrative functions for the entire system.

Total Board Governance and System Administration is projected to be \$2.5 million, or 3 per cent of the total budget.

External Services

External Services include salaries and benefits for certificated teachers who are on an exchange program with Alberta Education. Teacher salaries and benefits are paid by EICS and reimbursed by Alberta Education. Total projected expenses are \$123 thousand, or 0.1 per cent of the total budget.

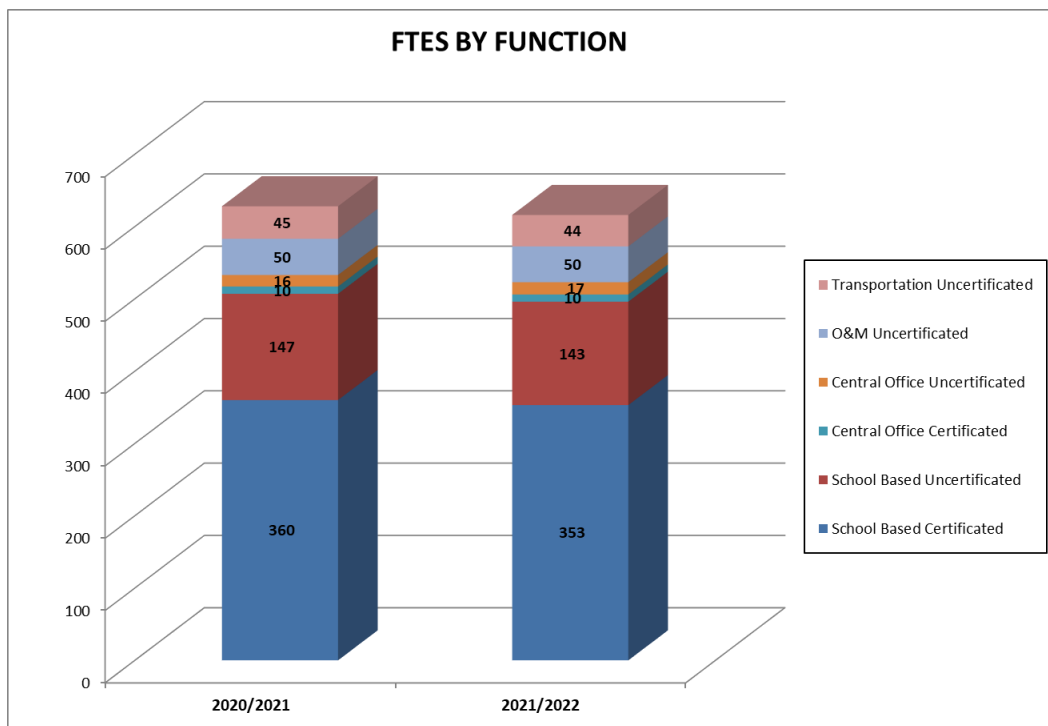
Expenses by Category

Salaries and Benefits

Division staffing has the greatest impact on the educational opportunities provided to students within the EICS communities. Total salaries and benefits are budgeted at \$60.7 million or 74 per cent of the total budget.

The Division is projected to employ 363 full time equivalent (FTE) certificated staff in 2021/2022, a decrease of 7.0 FTE from 2020/2021. The decrease is due to lower demand for online programming as the classroom instruction returns to normal level after the pandemic.

The division is projected to employ 253 FTE support staff (CUPE, Unifor, Transportation and Non-Association) in 2021/2022, a decrease of 4 FTEs from 2020/2021. The decrease is due to minor support staff adjustments in various schools, decrease of one bus driver position by finding efficiency in bus route planning, and decreased casual and temporary custodial hours following the pandemic.



The employer portion of the benefit payments, including Employment Insurance (EI), Canadian Pension Plan (CPP), Local Authority Pension Plan (LAPP) and ASEBP contributions. Teacher pension contributions are fully funded by the Government of Alberta.

Supplies and Services

The cost of supplies and services for the instructional programs are not expected to increase. Contracted services for maintenance and student transportation may see increase due to inflationary factors.

Operating and Capital Reserves

As a prudent steward of the public funds, the Division sets aside operating reserves to maintain the current service levels in the event of a funding shortfall or unforeseen expenditures. The Division also sets aside funds for future capital purchases, including school bus replacement, equipment replacement and unfunded capital expenditures.

The Division is projected to maintain an operating deficit of \$1.5 million, which is supported by drawing down operating reserves. The balance of the accumulated operating surplus at the end of the 2021/2022 school year is projected to be \$3.1 million, or 3.8 per cent of the total budget, excluding school generated funds. School generated funds can only be spent on the purposes they were collected for. The Division is also projected to have \$1.9 million in capital reserves at the end of 2021/2022.

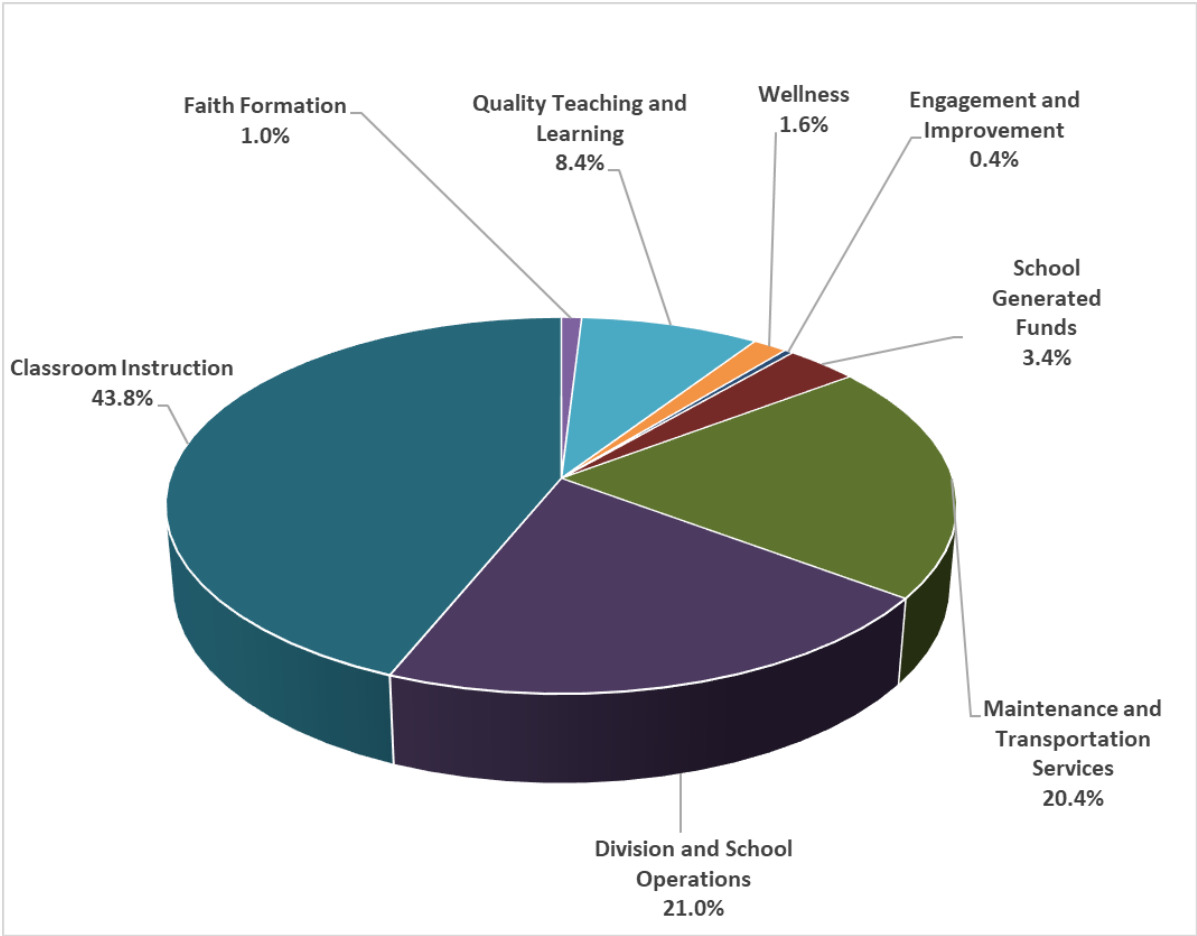
	<u>Projected Balance at August 31, 2021</u>	<u>Planned Use</u>
Operating Reserves		
Instruction	\$ 2,036,003	- Reserves to address hot spot needs, including special student needs, significant enrolment changes, unforeseen classroom equipment and technology needs, online learning due to pandemic
School Generated Funds	835,000	- Unexpended SGF must be spent for the purpose it was collected
O&M	320,000	- Reserves to address unexpected cost pressures due to utility cost, grounds, equipment breakdown
Transportation	100,000	- Reserves to address unexpected cost pressures due to fuel cost increases, bus repairs, equipment repairs
Unrestricted	651,317	- Reserves to address unexpected cost pressures due to fuel cost increases, bus repairs, equipment repairs
Total Accumulated Operating Surplus	<u>\$ 3,942,320</u>	- Contingency to address any other unforeseen instructional and programming needs
Capital Reserves		
Instruction	\$ 330,000	- Replacement of education equipment - Emerging projects
O&M	1,209,200	- Replacement of maintenance vans and custodial equipment; Emerging unfunded capital projects; \$500K insurance deductible
Transportation	400,000	- Replacement of school buses
Total Capital Reserves	<u>\$ 1,939,200</u>	

Priority Based Budgeting

Elk Island Catholic Schools is committed to continued growth and optimal student learning. The Division has developed its assurance plan and set its priorities and goals under the Direction of the Board of Trustees in accordance with its responsibilities under the *Education Act*. As part of the Division’s Assurance Model, all schools, departments and employees engage their stakeholders and align their goals and resources to the divisional priorities.

The Assurance Plan provides the framework for the Division to continue to maintain close alignment with the direction and goals of Alberta Education’s Business Plan 2021-2024. The Division’s assurance plan maintains a strong focus on being responsive and aligned to the needs of its school communities.

The following sections present the resources that have been allocated towards the achievement of those priorities. Division has allocated \$9.4 million of its funds to the four priorities above the basic classroom instruction and general operations. A total of \$36 million has been dedicated towards classroom instruction and support.



Faith Formation - \$784,965

- 1.0 FTE Assistant Superintendent of Faith Formation and Wellness
- 0.6 FTE Faith Formation Consultant
- 2.6 FTE School Chaplain time
- Staff professional development and classroom supports
- Presentations and materials for Division faith theme
- Participation in Archdiocese Sacramental Preparation program
- New religion curriculum Grades 1-6
- Division Faith and Wellness Day
- Students and staff faith retreats
- Catholic school reviews (4 times per year)
- Faith Integration project
- Grateful Advocates for Catholic Education (GrACE)
- REAL Foundation Support
- Sunday afternoon Faith formation program, open to all
- Support of Faith goals in each school assurance plan
- Parish level admin chaplain meetings with local parishes
- Division level EICS priest meetings
- At the elbow support for teachers and faith integration

Quality Teaching and Learning – \$6,923,271

Comprehensive school based and centrally supported Collaborative Response Model to ensure all students are successful:

- 11.9 FTE Collaborative Response Coordinators across the schools
- 2.1 FTE ELL support teachers throughout the schools
- 3.4 FTE curriculum and teaching excellence consultants
- Inclusive Learning Services Department:
 - 2.4 FTE for psychologists: 1.0 certificated staff, 0.8 uncertificated staff, 0.6 certificated staff for behavior coach
 - 2.8 Inclusive Learning Services Consultants: 1.0 FTEs for PUF to Grade 2, 1.8 FTEs for Grade 3 to 12
 - 5.7 FTE Low Incidence Team: Occupational Therapist (1.6 FTE), Speech Pathologist Consultant (3.1 FTE), program assistant (1.0 FTE), and an additional \$60K in contracted services for physio, vision, hearing and audiologist services
- Pathways Program: The Division implements a Pathways Program to provide authentic inclusive learning opportunities for all students.
 - 3.6 FTE Teacher Pathways
 - 1.0 FTE Teacher PUF
 - 26.9 FTE Educational Assistants
- Education Excellence Leadership: 1.0 Assistant Superintendent
- Inclusive Learning Services Leadership: 1.0 Director
- Collaboration time for the Collaborative Response Model
- Specialized furniture, assistive technology and equipment for student needs
- Costs for universal design and access in schools
- Work experience, RAP, athletic and career support coordination

- Professional development and classroom supports
- Audio and visual supports

Wellness – \$1,336,195

Comprehensive Student Health and Wellness Program with focus on whole person (mind, body and spirit):

- 1.7 FTE school based counsellors
- 1.1 FTE Wellness Consultant (0.6 Clinical Supervisor of FWW, and 0.5 Division Wellness consultant)
- 11.8 FTE Family Wellness Workers
- Nutrition and physical health programs
- Health Champions active in every school
- 3 Apple Schools, 7 schools in the “Loose Parts Play” Initiative working with Ever Active Schools
- Connections project
- The Fourth R and faith integrated health and CALM supports
- Division staff wellness professional development days
- A new divisional Wellness Administrative procedure
- Monthly Wellness Wave and wellness happy hours

Engagement and Improvement – \$338,718

- 1.0 FTE Division Communications Director
- Thought Exchange community engagement software
- Divisional website
- Public engagement event costs
- Communications website and software
- Division public communications software
- Professional development and classroom supports
- Professional development for operations staff
- Upgrade of Division technology infrastructure
- Divisional software licenses and improvements

Classroom Instruction and Support – \$36,173,895

- 316.0 FTE Classroom Teachers
- 89.8 FTE Educational Assistants and other support staff in the classrooms (116.7 FTE if including Pathways Educational Assistants)
- Amount includes certificated and uncertificated staff benefit costs

Division and School Operations – \$17,350,939

- School and divisional leadership
- School and divisional operational staffing costs
- School instructional and administrative expenditures that are not allocated to a priority

- Leadership and administrative staff contribute to the Division's success in the priorities on a daily basis but their time is not broken down by the priority unless their assignment was specifically added to enhance service in a priority

School Generated Funds - \$2,810,567

- The expenditure of fees, fundraising, donations and other revenues collected at the schools to enhance students' educational experience.
- School Generated Funds activities are funded by contributions from the community to enhance the students' educational experience and support success in Divisional priorities. The related expenditures are not allocated to any specific priorities.

Plant Operations and Maintenance - \$13,114,028

- Allocations to operate school facilities including custodial, maintenance, capital and utilities. Total expenditures also include the amortization expenses on both Government supported and board funded capital assets such as buildings, equipment and vehicles.
- Plant Operations and Maintenance contribute to the Division's success on a daily basis. The department's expenditures are not broken down by the divisional priorities, unless their assignment specifically was added to enhance services in a priority.

Transportation Services - \$3,734,570

- Allocations to provide students with a safe and effective ride to and from school.
- Transportation Services contribute to the Division's success on a daily basis. The department's expenditures are not broken down by the divisional priorities, unless their assignment specifically was added to enhance services in a priority.

Schedule A

Projected Enrolment for 2021/2022 School Year

School Name	Pre-K PUF Program	Pre-K Community Program	Kindergarten	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	Projected FTE 09/30/21	FTE 09/30/20	FTE 09/30/19	FTE 09/30/18	FTE 09/30/17	FTE 09/30/16
Archbishop Jordan Catholic High School												345	346	338	340	1,369	1,353	1,399	1,411	1,347	1,291
École Père Kenneth Kearns Catholic School			40	38	45	30	50									183	185	211	218	244	256
Holy Redeemer Catholic School		22	23	22	16	18	17	17	23	13	17					166	164	162	164	173	155
Holy Spirit Catholic School		13	41	61	65	59	60									272	285	333*	642	637	632
Madonna Catholic School	10		33	42	32	32	31									159	158	186	188	191	206
Our Lady Of The Angels Catholic School			34	55	30	27	39									168	163	159	164	349	359
Our Lady Of Mount Pleasant Catholic School								72	77	78	91	72	58	65	40	553	543	530	491	431	290
École Our Lady of Perpetual Help Catholic School								80	100	108	110					398	409	365	237	235	237
St. Andre Bessette Catholic School												119	150	130	116	515	515	488	495	-	-
St. John Paul II Catholic School								95	92	110	125					422	406	403	386	440	404
St. John XXIII Catholic School	10		32	47	45	35	53									201	207	224	220	386	385
St. Luke Catholic School		10	14	20	15	26	14	13	17	13	15					145	141	154	156	144	115
St. Martin's Catholic School		18	36	36	33	25	28	21	34							204	201	222	215	249	259
St. Mary's Catholic School										32	33	36	36	29	25	191	188	189	180	170	184
St. Nicholas Catholic School			30	34	62	56	50									217	238	248	249	259	288
St. Patrick Catholic School		23	66	62	69	78	68									322	314	335	326	333	454
St. Theresa Catholic School								145	146	137	187					615	630	720	585	567	561
Total Enrolment	20	86	349	417	412	386	410	443	489	491	578	572	590	562	521	6,099	6,097	6,335	6,335	6,153	6,074

Community	Pre-K PUF Program	Pre-K & Nature-K Community Program	Kindergarten	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	Projected FTE 09/30/21	FTE 09/30/20	Change	% Change
Sherwood Park	10	13	144	175	204	177	191	225	246	245	297	345	346	338	340	3,213	3,257	-44	-1.4%
Vegreville		18	36	36	33	25	28	21	34	32	33	36	36	29	25	395	389	7	1.7%
Camrose		23	66	62	69	78	68	72	77	78	91	72	58	65	40	875	857	18	2.0%
Fort Saskatchewan	10		66	102	75	62	92	95	92	110	125	119	150	130	116	1,306	1,291	16	1.2%
Rural Strathcona County		32	37	42	31	44	31	30	40	26	32					311	305	6	2.0%
Total Enrolment	20	86	349	417	412	386	410	443	489	491	578	572	590	562	521	6,099	6,097	2	0.0%

St. Isidore Learning Centre Alternative Program	Pre-K PUF Program	Pre-K & Nature-K Community Program	Kindergarten	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	Projected FTE 09/30/21	FTE 09/30/20	Change	% Change
Home Education				207	170	167	165		144	120	108	90	62	44	27	1,302	2,662	(1,361)	-51.1%
Outreach and Online				7	4	8	4	12	6	16	13	28	36	37	26	197	158	39	24.7%
Total Enrolment	-	-	-	214	174	175	169	12	150	136	121	118	98	81	53	1,499	2,820	(1,322)	-46.9%

* Note: enrolment change due to school reconfiguration.

Schedule B

Projected Class Sizes (All Subjects) for 2021/2022 School Year

	K to Grade 3			Grades 4 to 6			Grades 7 to 9			Grades 10 to 12		
	2019/20	2020/21	2021/22	2019/20	2020/21	2021/22	2019/20	2020/21	2021/22	2019/20	2020/21	2021/22
Archbishop Jordan Catholic High School							29.0	30.0	30.0	30.5	31.0	32.0
École Père Kenneth Kearns Catholic School	20.4	20.0	20.0	23.0	24.0	24.0						
Holy Redeemer Catholic School	19.3	18.8	19.8	20.6	20.0	19.0	17.0	20.0	30.0			
Holy Spirit Catholic School	20.5	19.3	18.8	23.0	19.8	20.0						
Madonna Catholic School	22.0	21.0	22.7	22.0	22.0	30.0*						
Our Lady Of The Angels Catholic School	22.0	22.6	24.3	22.0	28.0	19.5						
Our Lady Of Mount Pleasant Catholic School				21.1	24.0	24.8	29.2	30.0	30.1	27.2	27.2	27.1
École Our Lady of Perpetual Help Catholic School				28.0	24.0	24.0	28.0	27.0	28.0			
St. Andre Bessette Catholic School							26.8	31.5	29.8	23.6	28.6	28.5
St. John Paul II Catholic School				25.0	25.0	24.0	27.5	31.0	30.0			
St. John XXIII Catholic School	19.0	21.7	20.0	25.0	26.0	26.0						
St. Luke Catholic School	20.0	19.3	20.0	18.7	22.5	18.0	16.5	30.0	16.0			
St. Martin's Catholic School	19.4	20.9	21.7	23.8	23.3	20.8						
St. Mary's Catholic School							32.3	35.7	33.6	25.3	27.7	30.0
St. Nicholas Catholic School	21.1	21.6	19.8	19.6	19.0	25.0						
St. Patrick Catholic School	20.6	20.8	20.8	23.6	23.0	23.0						
St. Theresa Catholic School				27.8	27.6	25.6	28.4	27.5	28.6			
Total Elk Island Catholic Schools	20.3	20.6	20.8	23.7	23.4	22.6	27.8	29.2	28.5	28.4	28.6	29.4

*Note: Due to one Grade 4 class, additional resources were put in place to support student numeracy and literacy in the classroom.

Schedule C - Schedule of Budgeted Program Operations

For the Year Ending August 31, 2022

REVENUES	Instruction	Instruction	Instruction	Instruction	Plant Operations and Maintenance	Transportation	Administration	External Services	TOTAL
	Pre K	Third Year K- Severe	Moderate Language Delay (Code 48)	K - Grade 12					
Alberta Education	\$ 530,450	\$ 505,700	\$ 208,000	\$ 47,279,968	\$ 7,563,028	\$ 3,302,938	\$ 2,545,857	\$ 123,617	\$ 62,059,558
Alberta Infrastructure (Supported Capital Amortiza	\$ -	\$ -	\$ -	\$ 390,000	\$ 5,002,000	\$ -	\$ -	\$ -	\$ 5,392,000
Other - Government of Alberta	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Government and First Nations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Taxes	\$ -	\$ -	\$ -	\$ 10,140,721	\$ -	\$ -	\$ -	\$ -	\$ 10,140,721
Fees	\$ -	\$ -	\$ -	\$ 1,772,114	\$ -	\$ 402,632	\$ -	\$ -	\$ 2,174,746
Other sales and services	\$ 273,150	\$ -	\$ -	\$ 514,728	\$ -	\$ -	\$ -	\$ -	\$ 787,878
Investment income	\$ -	\$ -	\$ -	\$ 80,100	\$ -	\$ -	\$ -	\$ -	\$ 80,100
Gifts and donations	\$ -	\$ -	\$ -	\$ 128,095	\$ -	\$ -	\$ -	\$ -	\$ 128,095
Rental of facilities	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 29,000	\$ -	\$ -	\$ 129,000
Fundraising	\$ -	\$ -	\$ -	\$ 142,480	\$ -	\$ -	\$ -	\$ -	\$ 142,480
Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUES	\$ 803,600	\$ 505,700	\$ 208,000	\$ 60,448,206	\$ 12,665,028	\$ 3,734,570	\$ 2,545,857	\$ 123,617	\$ 81,034,578
EXPENSES									
Certificated salaries	\$ 233,404	\$ 210,064	\$ 93,362	\$ 35,598,073	\$ -	\$ -	\$ 728,000	\$ 102,113	\$ 36,965,015
Certificated benefits	\$ 31,323	\$ 28,191	\$ 12,529	\$ 8,465,516	\$ -	\$ -	\$ 150,836	\$ 21,504	\$ 8,709,898
Non-certificated salaries and wages	\$ 446,320	\$ 223,160	\$ 89,264	\$ 6,569,000	\$ 2,975,209	\$ 1,131,143	\$ 905,609	\$ -	\$ 12,339,704
Non-certificated benefits	\$ 74,918	\$ 37,459	\$ 14,984	\$ 1,517,619	\$ 628,318	\$ 239,242	\$ 208,440	\$ -	\$ 2,720,980
SUB - TOTAL	\$ 785,965	\$ 498,873	\$ 210,138	\$ 52,150,207	\$ 3,603,526	\$ 1,370,385	\$ 1,992,885	\$ 123,617	\$ 60,735,597
Services, contracts and supplies	\$ 26,411	\$ -	\$ -	\$ 8,799,481	\$ 3,975,502	\$ 1,984,185	\$ 328,973	\$ -	\$ 15,114,552
Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ 390,000	\$ 5,002,000	\$ -	\$ -	\$ -	\$ 5,392,000
Amortization of unsupported tangible capital asset	\$ -	\$ -	\$ -	\$ 134,000	\$ 350,000	\$ 290,000	\$ 160,000	\$ -	\$ 934,000
Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ 54,000	\$ 183,000	\$ 90,000	\$ 64,000	\$ -	\$ 391,000
Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ 812,376	\$ 498,873	\$ 210,138	\$ 61,527,688	\$ 13,114,028	\$ 3,734,570	\$ 2,545,858	\$ 123,617	\$ 82,567,149
OPERATING SURPLUS (DEFICIT)	\$ (8,776.0)	\$ 6,827	\$ (2,138)	\$ (1,079,482)	\$ (449,000)	\$ -	\$ (1)	\$ -	\$ (1,532,571)

Budget Report

Elk Island Catholic Schools
2021-2022 May Budget

Elk Island Catholic Schools

Revenue and Allocations to Budget Center

Base Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Base Funding	\$42,293,731	\$44,824,901
% of Revenue and Allocations to Budget Center	52%	53%
Services and Supports Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Services and Supports Funding	\$6,969,279	\$7,267,399
% of Revenue and Allocations to Budget Center	9%	9%
Schools Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Schools Funding	\$6,424,028	\$6,891,266
% of Revenue and Allocations to Budget Center	8%	8%
Transportation	2021-2022 May Budget	2020-2021 Fall Budget
Total Transportation	\$3,302,938	\$3,302,938
% of Revenue and Allocations to Budget Center	4%	4%
Community Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Community Funding	\$1,130,703	\$1,137,577
% of Revenue and Allocations to Budget Center	1%	1%
Jurisdiction Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Jurisdiction Funding	\$2,545,857	\$2,545,857
% of Revenue and Allocations to Budget Center	3%	3%
Other Provincial Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Other Provincial Funding	\$4,095,326	\$2,711,205
% of Revenue and Allocations to Budget Center	5%	3%
Differential Cost Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Differential Cost Funding	\$0	
% of Revenue and Allocations to Budget Center		0%
Federal Government Revenue	2021-2022 May Budget	2020-2021 Fall Budget
Federal Program Revenue	\$0	\$2,350,000
Total Federal Government Revenue	\$0	\$2,350,000
% of Revenue and Allocations to Budget Center	0%	3%
Projects/Contracts	2021-2022 May Budget	2020-2021 Fall Budget
Total Projects/Contracts	\$4,003,000	\$4,003,000
% of Revenue and Allocations to Budget Center	5%	5%
Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$2,469,496	\$2,757,084
% of Revenue and Allocations to Budget Center	3%	3%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$709,780	\$332,999
% of Revenue and Allocations to Budget Center	1%	0%
Capital Block	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital Block	\$6,703,800	\$6,189,800
% of Revenue and Allocations to Budget Center	8%	7%
Other Revenue	2021-2022 May Budget	2020-2021 Fall Budget
Total Other Revenue	\$386,640	\$1,028,379
% of Revenue and Allocations to Budget Center	0%	1%
Previous Year Carry Forward	2021-2022 May Budget	2020-2021 Fall Budget
Total Previous Year Carry Forward	\$434,569	\$0
% of Revenue and Allocations to Budget Center	1%	0%
Total Revenue and Allocations to Budget Center	\$81,469,147	\$85,342,405

Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$39,160,395	\$40,170,673
% of Expenditures	47%	47%
Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$14,694,926	\$14,582,751
% of Expenditures	18%	17%
Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$25,838,934	\$28,107,376
% of Expenditures	31%	33%
Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$2,481,894	\$2,397,605
% of Expenditures	3%	3%
Capital and Debt Services	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital and Debt Services	\$391,000	\$84,000
% of Expenditures	0%	0%
Total Expenditures	\$82,567,149	\$85,342,405

Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$81,469,147	\$85,342,405
Total Expenditures	\$82,567,149	\$85,342,405
Variance	(\$1,098,002)	\$0

Archbishop Jordan Catholic High School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$439,189	\$439,541
% of Revenue and Allocations to Budget Center	5%	5%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$8,304,167	\$8,192,656
% of Revenue and Allocations to Budget Center	93%	88%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$121,355	\$569,356
% of Revenue and Allocations to Budget Center	1%	6%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$66,550	\$129,226
% of Revenue and Allocations to Budget Center	1%	1%

Total Revenue and Allocations to Budget Center	\$8,931,261	\$9,330,779
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$7,078,052	\$6,952,417
% of Expenditures	79%	75%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$1,056,256	\$1,034,554
% of Expenditures	12%	11%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$609,048	\$645,226
% of Expenditures	7%	7%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$187,905	\$698,582
% of Expenditures	2%	7%

Total Expenditures	\$8,931,261	\$9,330,779
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$8,931,261	\$9,330,779
Total Expenditures	\$8,931,261	\$9,330,779
Variance	\$0	\$0

École Père Kenneth Kearns School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$93,271	\$94,211
% of Revenue and Allocations to Budget Center	6%	6%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,446,721	\$1,563,859
% of Revenue and Allocations to Budget Center	92%	92%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$18,660	\$40,330
% of Revenue and Allocations to Budget Center	1%	2%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$10,425	\$3,200
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$1,569,077	\$1,701,600
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,260,506	\$1,328,111
% of Expenditures	80%	78%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$183,001	\$213,190
% of Expenditures	12%	13%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$96,485	\$116,769
% of Expenditures	6%	7%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$29,085	\$43,530
% of Expenditures	2%	3%

Total Expenditures	\$1,569,077	\$1,701,600
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,569,077	\$1,701,600
Total Expenditures	\$1,569,077	\$1,701,600
Variance	\$1	\$0

Holy Redeemer School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$92,331	\$93,741
% of Revenue and Allocations to Budget Center	6%	6%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,231,627	\$1,313,024
% of Revenue and Allocations to Budget Center	83%	86%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$144,720	\$128,478
% of Revenue and Allocations to Budget Center	10%	8%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$12,545	\$0
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$1,481,223	\$1,535,243
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,094,628	\$1,150,672
% of Expenditures	74%	75%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$232,924	\$237,481
% of Expenditures	16%	15%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$84,406	\$86,612
% of Expenditures	6%	6%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$69,265	\$60,478
% of Expenditures	5%	4%

Total Expenditures	\$1,481,223	\$1,535,243
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,481,223	\$1,535,243
Total Expenditures	\$1,481,223	\$1,535,243
Variance	\$0	\$0

Holy Spirit School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$98,851	\$99,321
% of Revenue and Allocations to Budget Center	3%	3%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$2,631,328	\$2,714,405
% of Revenue and Allocations to Budget Center	92%	95%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$75,500	\$43,804
% of Revenue and Allocations to Budget Center	3%	2%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$40,900	\$2,600
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$2,846,579	\$2,860,130
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,910,326	\$1,916,807
% of Expenditures	67%	67%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$690,120	\$717,280
% of Expenditures	24%	25%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$155,734	\$179,639
% of Expenditures	5%	6%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$90,400	\$46,404
% of Expenditures	3%	2%

Total Expenditures	\$2,846,579	\$2,860,130
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$2,846,579	\$2,860,130
Total Expenditures	\$2,846,579	\$2,860,130
Variance	(\$1)	\$0

Madonna School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$112,837	\$112,132
% of Revenue and Allocations to Budget Center	6%	7%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,494,645	\$1,435,254
% of Revenue and Allocations to Budget Center	84%	91%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$137,780	\$27,642
% of Revenue and Allocations to Budget Center	8%	2%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$39,730	\$3,900
% of Revenue and Allocations to Budget Center	2%	0%

Total Revenue and Allocations to Budget Center	\$1,784,992	\$1,578,928
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,094,655	\$1,124,516
% of Expenditures	61%	71%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$404,269	\$304,307
% of Expenditures	23%	19%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$108,558	\$118,563
% of Expenditures	6%	8%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$177,510	\$31,542
% of Expenditures	10%	2%

Total Expenditures	\$1,784,992	\$1,578,928
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,784,992	\$1,578,928
Total Expenditures	\$1,784,992	\$1,578,928
Variance	(\$1)	\$0

Our Lady of Angels School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$92,331	\$92,331
% of Revenue and Allocations to Budget Center	6%	6%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,366,049	\$1,404,635
% of Revenue and Allocations to Budget Center	87%	91%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$84,420	\$11,719
% of Revenue and Allocations to Budget Center	5%	1%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$27,150	\$35,500
% of Revenue and Allocations to Budget Center	2%	2%

Total Revenue and Allocations to Budget Center	\$1,569,950	\$1,544,185
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,137,838	\$1,119,384
% of Expenditures	72%	72%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$240,079	\$295,931
% of Expenditures	15%	19%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$80,463	\$81,651
% of Expenditures	5%	5%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$111,570	\$47,219
% of Expenditures	7%	3%

Total Expenditures	\$1,569,950	\$1,544,185
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,569,950	\$1,544,185
Total Expenditures	\$1,569,950	\$1,544,185
Variance	\$0	\$0

Our Lady Of Mount Pleasant School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$159,678	\$159,443
% of Revenue and Allocations to Budget Center	4%	4%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$3,411,727	\$3,270,461
% of Revenue and Allocations to Budget Center	92%	92%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$88,900	\$117,923
% of Revenue and Allocations to Budget Center	2%	3%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$42,050	\$9,480
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$3,702,355	\$3,557,307
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$2,914,691	\$2,804,093
% of Expenditures	79%	79%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$464,459	\$448,270
% of Expenditures	13%	13%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$192,256	\$177,540
% of Expenditures	5%	5%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$130,950	\$127,403
% of Expenditures	4%	4%

Total Expenditures	\$3,702,355	\$3,557,307
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$3,702,355	\$3,557,307
Total Expenditures	\$3,702,355	\$3,557,307
Variance	\$0	\$0

Our Lady of Perpetual Help School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$131,271	\$115,655
% of Revenue and Allocations to Budget Center	5%	4%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$2,436,242	\$2,598,013
% of Revenue and Allocations to Budget Center	92%	87%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$35,035	\$281,790
% of Revenue and Allocations to Budget Center	1%	9%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$35,800	\$4,064
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$2,638,347	\$2,999,522
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$2,167,150	\$2,177,261
% of Expenditures	82%	73%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$287,393	\$349,285
% of Expenditures	11%	12%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$112,969	\$187,121
% of Expenditures	4%	6%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$70,835	\$285,854
% of Expenditures	3%	10%

Total Expenditures	\$2,638,347	\$2,999,521
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$2,638,347	\$2,999,522
Total Expenditures	\$2,638,347	\$2,999,521
Variance	\$0	\$1

St. Andre Bessette Catholic School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$197,455	\$197,103
% of Revenue and Allocations to Budget Center	5%	6%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$3,152,341	\$3,023,739
% of Revenue and Allocations to Budget Center	84%	89%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$383,890	\$170,637
% of Revenue and Allocations to Budget Center	10%	5%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$20,650	\$5,800
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$3,754,336	\$3,397,279
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$2,695,396	\$2,575,304
% of Expenditures	72%	76%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$422,307	\$421,517
% of Expenditures	11%	12%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$232,093	\$224,021
% of Expenditures	6%	7%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$404,540	\$176,437
% of Expenditures	11%	5%

Total Expenditures	\$3,754,336	\$3,397,279
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$3,754,336	\$3,397,279
Total Expenditures	\$3,754,336	\$3,397,279
Variance	\$0	\$0

St. Isidore Learning Centre

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$87,163	\$25,941
% of Revenue and Allocations to Budget Center	6%	1%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,307,970	\$2,254,123
% of Revenue and Allocations to Budget Center	88%	98%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$93,800	\$19,155
% of Revenue and Allocations to Budget Center	6%	1%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$5,850	
% of Revenue and Allocations to Budget Center	0%	

Total Revenue and Allocations to Budget Center	\$1,494,783	\$2,299,219
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,234,473	\$2,118,732
% of Expenditures	83%	94%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$108,509	\$94,963
% of Expenditures	7%	4%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$52,151	\$11,549
% of Expenditures	3%	1%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$99,650	\$19,155
% of Expenditures	7%	1%

Total Expenditures	\$1,494,783	\$2,244,399
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,494,783	\$2,299,219
Total Expenditures	\$1,494,783	\$2,244,399
Variance	\$0	\$54,820

Traditional Home Education Experts

Revenue and Allocations to Budget Center

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$2,115,752	\$4,234,700
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$2,115,752	\$4,234,700
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$337,619	\$660,040
% of Expenditures	16%	16%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$1,778,132	\$3,558,950
% of Expenditures	84%	84%

Total Expenditures	\$2,115,751	\$4,218,990
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$2,115,752	\$4,234,700
Total Expenditures	\$2,115,751	\$4,218,990
Variance	\$1	\$15,710

St. John Paul II School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$109,345	\$109,345
% of Revenue and Allocations to Budget Center	4%	4%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$2,472,752	\$2,482,179
% of Revenue and Allocations to Budget Center	86%	90%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$188,777	\$130,597
% of Revenue and Allocations to Budget Center	7%	5%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$108,550	\$26,500
% of Revenue and Allocations to Budget Center	4%	1%

Total Revenue and Allocations to Budget Center	\$2,879,424	\$2,748,621
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$2,083,898	\$2,070,094
% of Expenditures	72%	75%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$351,675	\$363,009
% of Expenditures	12%	13%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$146,524	\$158,421
% of Expenditures	5%	6%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$297,327	\$157,097
% of Expenditures	10%	6%

Total Expenditures	\$2,879,424	\$2,748,621
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$2,879,424	\$2,748,621
Total Expenditures	\$2,879,424	\$2,748,621
Variance	\$0	\$0

St. John XXIII School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$104,889	\$92,801
% of Revenue and Allocations to Budget Center	5%	5%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,905,980	\$1,842,181
% of Revenue and Allocations to Budget Center	93%	94%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$13,525	\$25,747
% of Revenue and Allocations to Budget Center	1%	1%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$16,850	\$9,000
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$2,041,245	\$1,969,729
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,407,526	\$1,399,629
% of Expenditures	69%	71%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$504,498	\$434,573
% of Expenditures	25%	22%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$98,846	\$100,781
% of Expenditures	5%	5%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$30,375	\$34,747
% of Expenditures	1%	2%

Total Expenditures	\$2,041,245	\$1,969,729
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$2,041,245	\$1,969,729
Total Expenditures	\$2,041,245	\$1,969,729
Variance	\$0	\$0

St. Luke School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$92,332	\$91,862
% of Revenue and Allocations to Budget Center	7%	7%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,157,144	\$1,176,339
% of Revenue and Allocations to Budget Center	87%	90%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$61,635	\$37,930
% of Revenue and Allocations to Budget Center	5%	3%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$16,250	\$0
% of Revenue and Allocations to Budget Center	1%	0%

Total Revenue and Allocations to Budget Center	\$1,327,361	\$1,306,131
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,041,937	\$1,038,827
% of Expenditures	78%	80%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$172,300	\$180,506
% of Expenditures	13%	14%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$60,240	\$56,868
% of Expenditures	5%	4%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$52,885	\$29,930
% of Expenditures	4%	2%

Total Expenditures	\$1,327,361	\$1,306,131
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,327,361	\$1,306,131
Total Expenditures	\$1,327,361	\$1,306,131
Variance	\$0	\$1

St. Martin's School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$96,973	\$97,443
% of Revenue and Allocations to Budget Center	5%	5%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,593,934	\$1,618,188
% of Revenue and Allocations to Budget Center	85%	87%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$108,460	\$93,517
% of Revenue and Allocations to Budget Center	6%	5%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$84,500	\$57,719
% of Revenue and Allocations to Budget Center	4%	3%

Total Revenue and Allocations to Budget Center	\$1,883,867	\$1,866,867
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,373,952	\$1,394,569
% of Expenditures	73%	75%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$311,927	\$321,936
% of Expenditures	17%	17%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$71,328	\$55,026
% of Expenditures	4%	3%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$126,660	\$95,336
% of Expenditures	7%	5%

Total Expenditures	\$1,883,867	\$1,866,867
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,883,867	\$1,866,867
Total Expenditures	\$1,883,867	\$1,866,867
Variance	(\$1)	\$0

St. Mary's School

Revenue and Allocations to Budget Center

	2021-2022 May Budget	2020-2021 Fall Budget
Collaborative Response Allocation		
Total Collaborative Response Allocation	\$106,237	\$106,237
% of Revenue and Allocations to Budget Center	6%	6%
School Allocations		
Total School Allocations	\$1,579,995	\$1,568,497
% of Revenue and Allocations to Budget Center	86%	88%
Fees		
Total Fees	\$66,522	\$69,661
% of Revenue and Allocations to Budget Center	4%	4%
Other School Generated Fund Revenues		
Total Other School Generated Fund Revenues	\$53,700	\$13,010
% of Revenue and Allocations to Budget Center	3%	1%
Other Revenue		
Total Other Revenue	\$30,083	\$30,083
% of Revenue and Allocations to Budget Center	2%	2%
Total Revenue and Allocations to Budget Center	\$1,836,537	\$1,787,488

Expenditures

	2021-2022 May Budget	2020-2021 Fall Budget
Certificated		
Total Certificated	\$1,337,952	\$1,313,017
% of Expenditures	73%	73%
Uncertificated		
Total Uncertificated	\$255,480	\$265,766
% of Expenditures	14%	15%
Expenses		
Total Expenses	\$122,883	\$126,033
% of Expenditures	7%	7%
Transfers		
Total Transfers	\$120,222	\$82,671
% of Expenditures	7%	5%
Total Expenditures	\$1,836,537	\$1,787,488

Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,836,537	\$1,787,488
Total Expenditures	\$1,836,537	\$1,787,488
Variance	\$0	\$0

St. Nicholas Catholic School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$96,503	\$96,973
% of Revenue and Allocations to Budget Center	5%	5%
School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$1,700,566	\$1,733,019
% of Revenue and Allocations to Budget Center	88%	94%
Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$30,460	\$22,165
% of Revenue and Allocations to Budget Center	2%	1%
Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$98,350	\$0
% of Revenue and Allocations to Budget Center	5%	0%
Total Revenue and Allocations to Budget Center	\$1,925,879	\$1,852,157

Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,410,113	\$1,442,566
% of Expenditures	73%	78%
Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$271,721	\$260,714
% of Expenditures	14%	14%
Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$115,235	\$126,712
% of Expenditures	6%	7%
Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$128,810	\$22,165
% of Expenditures	7%	1%
Total Expenditures	\$1,925,879	\$1,852,157

Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,925,879	\$1,852,157
Total Expenditures	\$1,925,879	\$1,852,157
Variance	\$0	\$0

St. Patrick School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$114,717	\$115,187
% of Revenue and Allocations to Budget Center	4%	4%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$2,359,717	\$2,431,440
% of Revenue and Allocations to Budget Center	91%	92%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$109,725	\$95,457
% of Revenue and Allocations to Budget Center	4%	4%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$11,430	\$8,000
% of Revenue and Allocations to Budget Center	0%	0%

Total Revenue and Allocations to Budget Center	\$2,595,589	\$2,650,084
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,929,584	\$1,967,528
% of Expenditures	74%	74%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$375,114	\$411,380
% of Expenditures	14%	16%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$237,586	\$226,719
% of Expenditures	9%	9%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$53,305	\$44,457
% of Expenditures	2%	2%

Total Expenditures	\$2,595,589	\$2,650,084
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$2,595,589	\$2,650,084
Total Expenditures	\$2,595,589	\$2,650,084
Variance	\$0	\$0

St. Theresa School

Revenue and Allocations to Budget Center

Collaborative Response Allocation	2021-2022 May Budget	2020-2021 Fall Budget
Total Collaborative Response Allocation	\$226,142	\$226,612
% of Revenue and Allocations to Budget Center	5%	5%

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$4,079,287	\$3,992,447
% of Revenue and Allocations to Budget Center	89%	87%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$282,100	\$369,598
% of Revenue and Allocations to Budget Center	6%	8%

Other School Generated Fund Revenues	2021-2022 May Budget	2020-2021 Fall Budget
Total Other School Generated Fund Revenues	\$18,500	\$25,000
% of Revenue and Allocations to Budget Center	0%	1%

Total Revenue and Allocations to Budget Center	\$4,606,029	\$4,613,657
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$3,355,491	\$3,322,935
% of Expenditures	73%	72%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$766,477	\$674,210
% of Expenditures	17%	15%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$183,461	\$221,914
% of Expenditures	4%	5%

Transfers	2021-2022 May Budget	2020-2021 Fall Budget
Total Transfers	\$300,600	\$394,598
% of Expenditures	7%	9%

Total Expenditures	\$4,606,029	\$4,613,657
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$4,606,029	\$4,613,657
Total Expenditures	\$4,606,029	\$4,613,657
Variance	\$0	\$1

Technology Services

Revenue and Allocations to Budget Center

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$148,000	\$148,000
% of Revenue and Allocations to Budget Center	8%	8%

Alloc from Div Budget to Dept.	2021-2022 May Budget	2020-2021 Fall Budget
Total Alloc from Div Budget to Dept.	\$1,658,997	\$1,667,192
% of Revenue and Allocations to Budget Center	92%	92%

Total Revenue and Allocations to Budget Center	\$1,806,997	\$1,815,192
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Expenditures

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$682,147	\$679,572
% of Expenditures	38%	37%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$1,124,850	\$1,135,620
% of Expenditures	62%	63%

Total Expenditures	\$1,806,997	\$1,815,192
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,806,997	\$1,815,192
Total Expenditures	\$1,806,997	\$1,815,192
Variance	\$0	\$0

Transportation

Revenue and Allocations to Budget Center

Transportation	2021-2022 May Budget	2020-2021 Fall Budget
Total Transportation	\$3,302,938	\$3,302,938
% of Revenue and Allocations to Budget Center	88%	87%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$402,632	\$447,578
% of Revenue and Allocations to Budget Center	11%	12%

Other Revenue	2021-2022 May Budget	2020-2021 Fall Budget
Total Other Revenue	\$29,000	\$29,000
% of Revenue and Allocations to Budget Center	1%	1%

Total Revenue and Allocations to Budget Center	\$3,734,570	\$3,779,516
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Expenditures

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$1,290,385	\$1,304,165
% of Expenditures	35%	35%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$2,354,185	\$2,475,351
% of Expenditures	63%	65%

Capital and Debt Services	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital and Debt Services	\$90,000	
% of Expenditures	2%	0%

Total Expenditures	\$3,734,570	\$3,779,516
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$3,734,570	\$3,779,516
Total Expenditures	\$3,734,570	\$3,779,516
Variance	\$0	\$0

Education Excellence

Revenue and Allocations to Budget Center

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$790,059	\$780,527
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$790,059	\$780,527
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$619,967	\$610,435
% of Expenditures	78%	78%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$170,092	\$170,092
% of Expenditures	22%	22%

Total Expenditures	\$790,059	\$780,527
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$790,059	\$780,527
Total Expenditures	\$790,059	\$780,527
Variance	\$0	\$0

Faith Formation and Wellness

Revenue and Allocations to Budget Center

Alloc from Div Budget to Dept.	2021-2022 May Budget	2020-2021 Fall Budget
Total Alloc from Div Budget to Dept.	\$539,309	\$512,283
% of Revenue and Allocations to Budget Center	78%	77%

Community Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Community Funding	\$150,000	\$150,000
% of Revenue and Allocations to Budget Center	22%	23%

Total Revenue and Allocations to Budget Center	\$689,309	\$662,283
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$400,704	\$359,580
% of Expenditures	58%	54%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$288,605	\$302,703
% of Expenditures	42%	46%

Total Expenditures	\$689,309	\$662,283
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$689,309	\$662,283
Total Expenditures	\$689,309	\$662,283
Variance	\$0	\$0

Inclusive Learning Services

Revenue and Allocations to Budget Center

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$0	\$314,518
% of Revenue and Allocations to Budget Center	0%	20%

Alloc from Div Budget to Dept.	2021-2022 May Budget	2020-2021 Fall Budget
Total Alloc from Div Budget to Dept.	\$1,687,484	\$1,226,242
% of Revenue and Allocations to Budget Center	100%	80%

Total Revenue and Allocations to Budget Center	\$1,687,484	\$1,540,760
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$694,756	\$593,346
% of Expenditures	41%	39%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$675,160	\$719,323
% of Expenditures	40%	47%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$317,568	\$228,091
% of Expenditures	19%	15%

Total Expenditures	\$1,687,484	\$1,540,760
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,687,484	\$1,540,760
Total Expenditures	\$1,687,484	\$1,540,760
Variance	\$0	\$0

Business Services

Revenue and Allocations to Budget Center

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$1,153,187	\$1,048,452
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$1,153,187	\$1,048,452
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Expenditures

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$787,865	\$772,118
% of Expenditures	68%	74%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$301,322	\$276,334
% of Expenditures	26%	26%

Capital and Debt Services	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital and Debt Services	\$64,000	
% of Expenditures	6%	

Total Expenditures	\$1,153,187	\$1,048,452
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$1,153,187	\$1,048,452
Total Expenditures	\$1,153,187	\$1,048,452
Variance	\$0	\$0

Governance

Revenue and Allocations to Budget Center

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$365,120	\$347,167
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$365,120	\$347,167
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Expenditures

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$222,670	\$207,539
% of Expenditures	61%	60%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$142,450	\$139,628
% of Expenditures	39%	40%

Total Expenditures	\$365,120	\$347,167
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$365,120	\$347,167
Total Expenditures	\$365,120	\$347,167
Variance	\$0	\$0

Human Resources Services

Revenue and Allocations to Budget Center

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$507,924	\$439,713
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$507,924	\$439,713
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$211,636	\$210,031
% of Expenditures	42%	48%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$251,377	\$184,772
% of Expenditures	49%	42%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$44,911	\$44,910
% of Expenditures	9%	10%

Total Expenditures	\$507,924	\$439,713
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$507,924	\$439,713
Total Expenditures	\$507,924	\$439,713
Variance	\$0	\$0

Office of the Superintendent

Revenue and Allocations to Budget Center

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$527,430	\$521,008
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$527,430	\$521,008
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$243,928	\$242,471
% of Expenditures	46%	47%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$203,287	\$198,322
% of Expenditures	39%	38%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$80,215	\$80,215
% of Expenditures	15%	15%

Total Expenditures	\$527,430	\$521,008
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$527,430	\$521,008
Total Expenditures	\$527,430	\$521,008
Variance	\$0	\$0

System Instruction Support

Revenue and Allocations to Budget Center

Alloc from Div Budget to Dept.	2021-2022 May Budget	2020-2021 Fall Budget
Total Alloc from Div Budget to Dept.	\$1,526,167	\$2,757,016
% of Revenue and Allocations to Budget Center	23%	34%
Other Provincial Funding	2021-2022 May Budget	2020-2021 Fall Budget
Total Other Provincial Funding	\$0	
% of Revenue and Allocations to Budget Center		
Projects/Contracts	2021-2022 May Budget	2020-2021 Fall Budget
Total Projects/Contracts	\$4,003,000	\$4,003,000
% of Revenue and Allocations to Budget Center	61%	50%
Capital Block	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital Block	\$390,000	\$410,000
% of Revenue and Allocations to Budget Center	6%	5%
Other Revenue	2021-2022 May Budget	2020-2021 Fall Budget
Total Other Revenue	\$203,717	\$853,456
% of Revenue and Allocations to Budget Center	3%	11%
Previous Year Carry Forward	2021-2022 May Budget	2020-2021 Fall Budget
Total Previous Year Carry Forward	\$434,569	
% of Revenue and Allocations to Budget Center	7%	
Total Revenue and Allocations to Budget Center	\$6,557,453	\$8,023,472

Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$123,617	\$224,356
% of Expenditures	2%	3%
Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$7,028,836	\$7,323,254
% of Expenditures	98%	97%
Capital and Debt Services	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital and Debt Services	\$54,000	
% of Expenditures	1%	0%
Total Expenditures	\$7,206,453	\$7,547,610

Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$6,557,453	\$8,023,472
Total Expenditures	\$7,206,453	\$7,547,610
Variance	(\$649,000)	\$475,862

Capital, Debt Services and IMR

Revenue and Allocations to Budget Center

Alloc from Div Budget to Dept.	2021-2022 May Budget	2020-2021 Fall Budget
Total Alloc from Div Budget to Dept.	\$0	\$13,134
% of Revenue and Allocations to Budget Center	0%	0%

Capital Block	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital Block	\$6,313,800	\$5,779,800
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$6,313,800	\$5,792,934
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Expenditures

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$6,579,800	\$6,184,800
% of Expenditures	97%	99%

Capital and Debt Services	2021-2022 May Budget	2020-2021 Fall Budget
Total Capital and Debt Services	\$183,000	\$84,000
% of Expenditures	3%	1%

Total Expenditures	\$6,762,800	\$6,268,800
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$6,313,800	\$5,792,934
Total Expenditures	\$6,762,800	\$6,268,800
Variance	(\$449,000)	(\$475,866)

Custodial

Revenue and Allocations to Budget Center

Alloc from Div Budget to Dept.	2021-2022 May Budget	2020-2021 Fall Budget
Total Alloc from Div Budget to Dept.	\$2,783,091	\$2,975,267
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$2,783,091	\$2,975,267
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Expenditures

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$2,503,245	\$2,526,148
% of Expenditures	90%	85%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$279,846	\$449,119
% of Expenditures	10%	15%

Total Expenditures	\$2,783,091	\$2,975,267
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$2,783,091	\$2,975,267
Total Expenditures	\$2,783,091	\$2,975,267
Variance	\$0	\$0

Maintenance

Revenue and Allocations to Budget Center

Alloc from Div Budget to Dept.	2021-2022 May Budget	2020-2021 Fall Budget
Total Alloc from Div Budget to Dept.	\$3,468,137	\$3,730,065
% of Revenue and Allocations to Budget Center	97%	98%

Other Revenue	2021-2022 May Budget	2020-2021 Fall Budget
Total Other Revenue	\$100,000	\$69,000
% of Revenue and Allocations to Budget Center	3%	2%

Total Revenue and Allocations to Budget Center	\$3,568,137	\$3,799,065
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Expenditures

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$980,281	\$961,920
% of Expenditures	27%	25%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$2,587,856	\$2,837,145
% of Expenditures	73%	75%

Total Expenditures	\$3,568,137	\$3,799,065
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$3,568,137	\$3,799,065
Total Expenditures	\$3,568,137	\$3,799,065
Variance	\$0	\$0

HR Early Learning

Revenue and Allocations to Budget Center

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$88,000	\$68,000
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$88,000	\$68,000
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$51,658	\$51,315
% of Expenditures	73%	74%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$18,795	\$18,447
% of Expenditures	27%	26%

Total Expenditures	\$70,453	\$69,762
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$88,000	\$68,000
Total Expenditures	\$70,453	\$69,762
Variance	\$17,547	(\$1,762)

HS Early Learning

Revenue and Allocations to Budget Center

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$26,000	\$0
% of Revenue and Allocations to Budget Center	100%	

Total Revenue and Allocations to Budget Center	\$26,000	\$0
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$26,000	\$0
Total Expenditures	\$0	\$0
Variance	\$26,000	\$0

MCS Early Learning

Revenue and Allocations to Budget Center

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$0	\$207,918
% of Revenue and Allocations to Budget Center		100%

Total Revenue and Allocations to Budget Center	\$0	\$207,918
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$55,791	\$102,630
% of Expenditures	93%	48%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$0	\$105,288
% of Expenditures		49%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$3,954	\$6,000
% of Expenditures	7%	3%

Total Expenditures	\$59,745	\$213,918
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$0	\$207,918
Total Expenditures	\$59,745	\$213,918
Variance	(\$59,745)	(\$6,000)

STL Early Learning

Revenue and Allocations to Budget Center

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$25,000	\$8,000
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$25,000	\$8,000
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Expenditures

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$24,473	\$8,022
% of Expenditures	98%	100%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$527	\$0
% of Expenditures	2%	0%

Total Expenditures	\$25,000	\$8,022
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$25,000	\$8,000
Total Expenditures	\$25,000	\$8,022
Variance	\$0	(\$22)

STMT Early Learning

Revenue and Allocations to Budget Center

School Allocations	2021-2022 May Budget	2020-2021 Fall Budget
Total School Allocations	\$0	\$5,678
% of Revenue and Allocations to Budget Center	0%	9%

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$66,300	\$55,900
% of Revenue and Allocations to Budget Center	100%	91%

Total Revenue and Allocations to Budget Center	\$66,300	\$61,578
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$61,990	\$61,578
% of Expenditures	100%	100%

Total Expenditures	\$61,990	\$61,578
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$66,300	\$61,578
Total Expenditures	\$61,990	\$61,578
Variance	\$4,310	\$0

STP Early Learning

Revenue and Allocations to Budget Center

Fees	2021-2022 May Budget	2020-2021 Fall Budget
Total Fees	\$67,850	\$59,000
% of Revenue and Allocations to Budget Center	100%	100%

Total Revenue and Allocations to Budget Center	\$67,850	\$59,000
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Expenditures

Certificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Certificated	\$16,934	\$16,821
% of Expenditures	25%	28%

Uncertificated	2021-2022 May Budget	2020-2021 Fall Budget
Total Uncertificated	\$41,114	\$44,082
% of Expenditures	62%	72%

Expenses	2021-2022 May Budget	2020-2021 Fall Budget
Total Expenses	\$8,677	\$0
% of Expenditures	13%	0%

Total Expenditures	\$66,725	\$60,903
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Summary

	2021-2022 May Budget	2020-2021 Fall Budget
Total Revenues and Allocations To Budget	\$67,850	\$59,000
Total Expenditures	\$66,725	\$60,903
Variance	\$1,125	(\$1,903)